
Advanced Project Management for the Experienced Practitioner

Course Overview

The Challenge

Have you ever wondered where project issues come from? Have you ever delivered great technology only to find that the supposed “customer” wants no part of it? Have you ever wondered what to do when asked for an estimate in the face of woefully inadequate information? Have you ever wondered why, if risk can be positive as well as negative, that you never see opportunity? These are just a few of the intriguing questions answered during this fascinating four day course.

The Solution

Advanced Project Management for the Experienced Practitioner deals with some of the most widespread, persistent and troubling project issues that we face today. It is intended for those who understand standard project management practice and are ready to move to the next level of project performance.

Topics include:

- Source of project success and failure – Dealing with the Human Element
- Distinguishing project and business objectives
- Business Value: the hidden success factor
- Managing Stakeholder Expectations
- Organizational Adoption – Dealing with Resistance to Change
- Complete and Correct Requirements
- Winning the Estimation Game
- Rational Management of Baselines
- How to Choose Project Metrics that Make Sense
- Creating Opportunity in Your Projects
- Project Transition: Delivering the Goods
- Defining and measuring project success

Who should attend

This course will be of value to project managers and team leads who are looking for guidance that is not found in the standard project management curriculum. Also managers of project managers, functional managers with project responsibility and Project Management Office staff will benefit from this course.

Prerequisites

This course assumes experience in the role of project manager.

Course Information

Advanced Project Management for the Experienced Practitioner

- **Duration:** 4 days.
- **Typical class size:** 6 to 24 attendees
- **Participants receive:**
 - PMP®-certified instruction
 - Comprehensive Student Guide
 - CD packed with high quality Project Management templates
 - Certificate of Participation
 - 24 PDUs / Contact Hours in project management education
- **Course I.D. Number:** 3012

Course Outline

Introduction

- Source of project success and failure – Dealing with the Human Element
- Many views of the project
- Project as investment
- Product lifecycle
- Business Value as a driver of project practice
- Enhanced definition of Project Management

Project Structure

- The Project Environment
- Getting a project off to a good start
- Defining the project investment
- Distinguishing project and business objectives
- Designing a project charter that works
- Identifying stakeholders
- Winning the Estimation Game

The people side of projects

- Managing Stakeholder Expectations
- Organizational Adoption – Dealing with Resistance to Change
- Creating Opportunity in Your Projects

Advanced project process

- Complete and Correct Requirements
- Rational Management of Baselines
- How to Choose Project Metrics that Make Sense
- Project Transition: Delivering the Goods
- Defining and measuring project success

Learning Approach

- A highly experienced instructor will use interactive lecture format, numerous hands-on exercises, team activities, group discussions, individual discovery and other techniques to drive home the essential points of this material
- We will build on your prior experience in this topic, while providing you with numerous advanced tools and techniques that you can put to use as soon as you get home.

Advanced Project Management for the Experienced Practitioner

- You will receive a Student Guide which will help you follow the material, take notes and retain what you learned so that you can apply it on your job.

Why should I take this course?

- The exercises in this course will give you the hands on experience you need to put the tools presented to immediate use.
- Experienced project managers will obtain insights that should help them solve common and persistent problems.
- All participants take home a set of tools and techniques to help them deal with all aspects of project planning and execution.
- Take this course and learn how to avoid the problems that project managers most often encounter.

Cost and Availability

We can arrange onsite training to suit your requirements. See our website for the latest pricing information:

<http://www.cvr-it.com>

Licensing

This course is available under license to qualified Training Providers. We deliver a full set of courseware materials including instructor slides, instructor manual and student guide. Train the Trainer instruction is available to ensure that all providers adhere to the same high level of course delivery. For more information, contact us at

info@cvr-it.com